FINANCIAL STATEMENTS
MARCH 31, 2022





Independent Auditor's Report

To the Directors of Kinark Child and Family Services

Opinion

We have audited the financial statements of Kinark Child and Family Services ("Kinark"), which comprise the statement of financial position as at March 31, 2022, and the statements of operations and changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Kinark as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of Kinark in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the information, other than the financial statements and our auditor's report thereon, in the annual report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

The annual report is expected to be made available to us after the date of our auditor's report. If, based on the work we will perform on this other information, we conclude that there is a material misstatement of this other information, we are required to report that fact to those charged with governance.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the ability of Kinark to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate Kinark or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the financial reporting process of Kinark.



Independent Auditor's Report (continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
 misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
 collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the internal control of Kinark.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of Kinark to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause Kinark to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events in a
 manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Toronto, Ontario June 22, 2022 Chartered Professional Accountants Licensed Public Accountants

Hillon LLP

| Statement of Financial Position | | |
|---|--|---|
| March 31 | 2022 \$ | 2021 \$ |
| ASSETS | | |
| Current assets Cash Accounts receivable (note 3) Prepaid expenses and deposits Due from Ministry of Children, Community and Social Services and Ministry of Health | 16,031,911 2,392,512 248,530 677,884 | 12,209,026 263,629 155,776 2,097,493 |
| William y of Frounds | 19,350,837 | 14,725,924 |
| Property and equipment (note 5) | 6,945,011 | 6,094,883 |
| | 26,295,848 | 20,820,807 |
| LIABILITIES | | |
| Current liabilities Accounts payable and accrued liabilities (note 12) Accrued salaries payable Employee payroll deductions payable Government remittances payable Due to Ministry of Children, Community and Social Services and Ministry of Health (note 6) Deferred revenue (note 7) Demand instalment loan (note 8) | 6,838,566 2,517,151 120,953 329,741 10,669,367 970,983 220,146 21,666,907 | 4,735,332 2,505,776 164,564 429,322 7,458,021 1,718,813 298,658 17,310,486 |
| FUND BALANCES | 21,000,307 | 17,310,400 |
| Capital Assets Community Mental Health Services Forensics/Youth Justice Services Autism Services General | 6,724,864 (1,867,073) (573,605) 360,451 (15,696) 4,628,941 | 5,796,225 (2,045,902) (573,605) 360,451 (26,848) 3,510,321 |
| | 26,295,848 | 20,820,807 |

The accompanying notes are an integral part of these financial statements

Approved on behalf of the Board:

Director

Director

Director

Director

Docusigned by:

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Docusigned by:

Swil Mistry

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Statement of Operations and Changes in Fund Balances

| Year ended March 31 | Ca 2022 \$ | pital Assets 2021 \$ | Hea 2022 | alth Śervices 2021 | 2022 | outh Justice Services 2021 \$ | Auti 2022 | sm Services 2021 \$ | 2022 \$ | General 2021 \$ | 2022 | |
|---|---------------------|----------------------------|---------------------|-----------------------|-------------|--|--------------|---------------------------|---|-----------------------|-------------|--------------|
| Operating revenues | Ψ_ | _ | Ψ | · | · | · | · | · | ' | <u> </u> | <u> </u> | _ |
| Government funding | - | - | 28,672,145 | 27,404,453 | 11,921,637 | 15,798,300 | 61,447,053 | 51,045,149 | 1,548,242 | 1,542,445 | 103,589,077 | 95,790,347 |
| Other contract funding and user fees (note 7) | - | _ | 1,039,722 | 1,754,846 | _ | 595,574 | 295,000 | - | 1,453,153 | 1,228,556 | 2,787,875 | 3,578,976 |
| Child care | - | - | - | - | - | - | - | - | - | 474,332 | -,, | 474,332 |
| Donations and fund- raising | | | | 540 | | | | | 1,306 | 471 | 1,306 | 1,011 |
| Other (note 5) | - | | 383,928 | 11,963 | - | - | - | - | - | - | 383,928 | 11,963 |
| | - | - | 30,095,795 | 29,171,802 | 11,921,637 | 16,393,874 | 61,742,053 | 51,045,149 | 3,002,701 | 3,245,804 | 106,762,186 | 99,856,629 |
| Operating expenses Salaries and benefits | | | | | | | | | | | | |
| (note 9) Clinical, professional and | - | - | 18,857,087 | 19,307,876 | 9,553,971 | 13,408,225 | 11,593,109 | 10,817,719 | 2,356,127 | 2,751,275 | 42,360,294 | 46,285,095 |
| other client | - | - | 427,363 | 591,516 | 1,317,249 | 1,027,184 | 44,589,252 | 37,588,898 | 56,077 | 29,248 | 46,389,941 | 39,236,846 |
| Building occupancy Telephone, technology | - | - | 2,289,019 | 2,879,312 | 102,946 | 427,080 | 651,456 | 592,652 | 20,198 | 131,573 | 3,063,619 | 4,030,617 |
| and equipment | - | - | 2,080,428 | 1,764,300 | 143,820 | 184,821 | 173,407 | 160,492 | 56,282 | 85,118 | 2,453,937 | 2,194,731 |
| General agency | - | - | 1,854,014 | 1,340,728 | 44,926 | 203,729 | 347,163 | 317,985 | 298,215 | 146,713 | 2,544,318 | 2,009,155 |
| Staff travel and training Legal, audit and | - | - | 338,216 | 472,877 | 104,429 | 105,469 | 73,441 | 65,800 | 43,014 | 17,237 | 559,100 | 661,383 |
| insurance | - | - | 752,583 | 695,315 | 229,360 | 238,871 | 21,396 | 96,683 | - | 2,869 | 1,003,339 | 1,033,738 |
| Amortization | - | - | 609,528 | 624,117 | 96,677 | 80,463 | 43,776 | 30,429 | 57,815 | 88,734 | 807,796 | 823,743 |
| | - | - | 27,208,238 | 27,676,041 | 11,593,378 | 15,675,842 | 57,493,000 | 49,670,658 | 2,887,728 | 3,252,767 | 99,182,344 | 96,275,308 |
| Excess (deficiency) of | | | | | | | | | | | | |
| revenues over expenses for year Fund balances, beginning of | - | - | 2,887,557 | 1,495,761 | 328,259 | 718,032 | 4,249,053 | 1,374,491 | 114,973 | (6,963) | 7,579,842 | 3,581,321 |
| year Government funding | 5,796,225 | 6,124,101 | (2,045,902) | (1,837,395) | (573,605) | (573,708) | 360,451 | 360,451 | (26,848) | (26,909) | 3,510,321 | 4,046,540 |
| repayable (note 6) Purchase of property and | - | - | (2,275,276) | (2,217,435) | (185,433) | (521,222) | (3,954,885) | (1,359,262) | (45,628) | (19,621) | (6,461,222) | (4,117,540) |
| equipment Net book value of property | 1,672,532 | 744,818 | (979,077) | (359,901) | (239,503) | (277,170) | (337,944) | (45,658) | (116,008) | (62,089) | - | - |
| and equipment disposed of | (14,609) | (398,720) | 14,609 | 398,720 | - | - | - | - | - | - | - | - |
| Loan payments Amortization | 78,512 (807,796) | 149,769 (823,743) | (78,512) 609,528 | (149,769) 624,117 | - 96,677 | - 80,463 | - 43,776 | - 30,429 | - 57,815 | - 88,734 | - | - |
| • | 1 , 1 | (= -,) | , | | , | , | -, -, - | , | , | , | | |
| Fund balances, end of year | 6,724,864 | 5,796,225 | (1,867,073) | (2,045,902) | (573,605) | (573,605) | 360,451 | 360,451 | (15,696) | (26,848) | 4,628,941 | 3,510,321 |

Statement of Cash Flows

| Year ended March 31 | 2022 \$ | 2021 \$ |
|--|--|---|
| Cash flows from operating activities Excess of revenues over expenses for year Amortization Gain on disposal of property and equipment and sale-leaseback | 7,579,842 807,796 (242,733) | 3,581,321 823,743 (11,727) |
| Changes in non-cash working capital balances Decrease (increase) in prepaid expenses and deposits | 8,144,905 (92,754) | 4,393,337 41,244 |
| Decrease (increase) in due from Ministry of Children, Community and Social Services and Ministry of Health Increase (decrease) in accounts payable and accrued liabilities Increase (decrease) in accrued salaries payable Increase (decrease) in employee payroll deductions payable Increase (decrease) in government remittances payable Increase (decrease) in deferred revenue Decrease in due to Ministry of Children, Community and Social Services and Ministry of Health Decrease (increase) in accounts receivable | 1,419,609 2,103,234 11,375 (43,611) (99,581) (724,376) (3,249,876) (2,128,884) 5,340,041 | (1,003,999) (193,323) (101,291) 16,980 69,620 709,857 (600,491) 104,756 3,436,690 |
| Cash flows from investing activities Purchase of property and equipment Proceeds from disposal of short-term investments Proceeds on disposal of property and equipment | (1,672,532) - 233,888 (1,438,644) | (744,818) 1,764,914 469,081 1,489,177 |
| Cash flows from financing activities Demand instalment loan payments | (78,512) | (149,769) |
| Net change in cash | 3,822,885 | 4,776,098 |
| Cash, beginning of year | 12,209,026 | 7,432,928 |
| Cash, end of year | 16,031,911 | 12,209,026 |

The accompanying notes are an integral part of these financial statements

Notes to Financial Statements

March 31, 2022

Nature and description of the organization

Kinark Child and Family Services ("Kinark") was incorporated as a not-for-profit corporation under the Ontario Business Corporations Act. Kinark is an Ontario community based organization whose mission is helping children and youth with complex needs achieve better outcomes. Kinark has three primary program streams: community mental health services, forensic/youth justice services, and autism services.

Kinark is a charitable organization registered under the Income Tax Act (Canada) and, as such, is exempt from income taxes.

1. Significant accounting policies

These financial statements have been prepared in accordance with Canadian accounting standards for not for profit organizations and include the following significant accounting policies:

(a) Fund accounting

Funds are held and presented in accordance with the objectives specified by funders. For financial reporting purposes, the following funds have been presented:

The Capital Assets Fund accounts for Kinark's property and equipment. As a condition of receiving capital funding for property, Kinark has agreed to certain restrictions on the use and disposition of the property. The property cannot be transferred or charged without the consent of the Ministry of Children, Community and Social Services ("MCCSS") and the Ministry of Health ("MOH").

The Capital Assets Fund comprises the net book value of property and equipment less demand instalment loan.

The Community Mental Health Services ("CMH") Fund captures operations relating to a range of assessment and treatment services, including individual, family and group counselling services, in the Central and East regions of Ontario including the Kinark Outdoor Centre and Peel region (Vanier Residential Program).

The Forensics/Youth Justice Services Fund captures operations relating to the following programs: Secure Treatment (Syl Apps Youth Centre), Intensive Supervision and Support Program ("ISSP") and Multi-Systematic Therapy - Youth Justice ("MST YJ").

The Autism Services Fund captures operations relating to the Ontario Autism Program and the Autism Spectrum Disorder School Support Program ("ASD SSP").

The General Fund includes CMH Lead Agency responsibilities, Supervised Access Programs, Child Care and other programs.

Notes to Financial Statements (continued)

March 31, 2022

1. Significant accounting policies (continued)

(b) Revenue recognition

Kinark follows the restricted fund method of accounting for contributions.

Restricted contributions for which a corresponding restricted fund is presented are recognized as revenue of that fund in the period, when received or receivable and the amount to be received can be reasonably estimated and its collection is reasonably assured.

Restricted contributions for which no corresponding restricted fund is presented are recognized as revenue of the General Fund in the period in which the related expenses are incurred. Prior to incurring the related expenses, the contributions are recorded as deferred revenue.

Unrestricted contributions are recognized as revenue of the General Fund in the period when received or receivable and the amount to be received can be reasonably estimated and its collection is reasonably assured.

Government funding consists of restricted contributions from MCCSS and MOH.

Other contract funding consists of restricted and unrestricted contributions received from various funding agencies.

User fees are recognized as revenue when the services are rendered.

Child care is funded through restricted contributions comprised of wage and fee subsidies received from various funding agencies and user fees.

Donations and fundraising consists of restricted and unrestricted contributions recognized as revenue upon receipt.

Other income consists of interest from cash, recognized on an accrual basis, gain on disposal of property and equipment, and gain on sale-leaseback.

Notes to Financial Statements (continued)

March 31, 2022

1. Significant accounting policies (continued)

(c) Financial instruments

Measurement of financial assets and liabilities

Kinark initially measures its financial assets and financial liabilities at fair value adjusted by the amount of transaction costs directly attributable to the instrument.

Kinark subsequently measures all of its financial assets and financial liabilities at amortized cost.

Amortized cost is the amount at which a financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortization of any difference between that initial amount and the maturity amount, and minus any reduction for impairment.

Financial assets measured at amortized cost include cash, accounts receivable and due from MCCSS and MOH.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, accrued salaries payable, due to MCCSS and MOH and demand instalment loan.

Impairment

At the end of each year, Kinark assesses whether there are any indications that a financial asset measured at amortized cost may be impaired. Objective evidence of impairment includes observable data that comes to the attention of Kinark, including but not limited to the following events: significant financial difficulty of the issuer; a breach of contract, such as a default or delinquency in interest or principal payments; and bankruptcy or other financial reorganization proceedings.

When there is an indication of impairment, Kinark determines whether a significant adverse change has occurred during the year in the expected timing or amount of future cash flows from the financial asset.

When Kinark identifies a significant adverse change in the expected timing or amount of future cash flows from a financial asset, it reduces the carrying amount of the financial asset to the greater of the following:

- the present value of the cash flows expected to be generated by holding the financial asset discounted using a current market rate of interest appropriate to the financial asset; and
- the amount that could be realized by selling the financial asset at the statement of financial position date.

Any impairment of the financial asset is recognized in income in the year in which the impairment occurs.

When the extent of impairment of a previously written-down financial asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed to the extent of the improvement, but not in excess of the impairment loss. The amount of the reversal is recognized in income in the year the reversal occurs.

Notes to Financial Statements (continued)

March 31, 2022

1. Significant accounting policies (continued)

(d) Property and equipment

The costs of property and equipment are capitalized upon meeting the criteria for recognition as a capital asset, otherwise, costs are expensed as incurred. The cost of property and equipment comprises its purchase price and any directly attributable cost of preparing the asset for its intended use.

Property and equipment are measured at cost less accumulated amortization, if any, and accumulated impairment losses.

Amortization is provided for, upon the commencement of the utilization of the assets, using methods and rates designed to amortize the cost of property and equipment over their estimated useful lives. The methods and annual amortization rates are as follows:

| Computer equipment | 30% | declining balance |
|------------------------|-----|-------------------|
| Buildings | 4% | declining balance |
| Furniture and fixtures | 20% | declining balance |
| Computer software | 55% | declining balance |
| Vehicles | 30% | declining balance |

Amortization of leasehold improvements is recorded on a straight-line basis over the remaining term of the lease.

Amortization expense is reported in the various funds and the amounts are transferred to the Capital Assets Fund.

Kinark capitalizes all property for which it receives grants or special funding from Ontario Capital Branch, MCCSS and MOH.

Property and equipment are tested for impairment whenever events or changes in circumstances indicate that their carrying amount may not be recoverable. If any potential impairment is identified, the amount of the impairment is quantified by comparing the carrying value of the property and equipment to its fair value. Any impairment of property and equipment is recognized in income in the year in which the impairment occurs.

An impairment loss is not reversed if the fair value of the property and equipment subsequently increases.

Notes to Financial Statements (continued)

March 31, 2022

1. Significant accounting policies (continued)

(e) Management estimates

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the current year. Actual results may differ from the estimates, the impact of which would be recorded in future years.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the year in which the estimates are revised and in any future years affected.

(f) Donated services

The work of Kinark is dependent on the voluntary service of many individuals. Since these services are not normally purchased by Kinark and because of the difficulty of determining their fair value, donated services are not recognized in these financial statements.

2. Financial instrument risk management

Kinark is exposed to various risks through its financial instruments. The following analysis provides a measure of the risk exposure and concentrations.

The financial instruments of Kinark and the nature of the risks to which those instruments may be subject, are as follows:

| _ | | | Risks | | |
|------------------------------|--------|-----------|----------|---------------------|----------|
| | | | | Market risk | |
| Financial instrument | Credit | Liquidity | Currency | Interest rate Other | er price |
| | | | | | |
| Cash | X | | | Χ | |
| Accounts receivable | X | | | | |
| Due from MCCSS and MOH | Χ | | | | |
| Accounts payable and accrued | | | | | |
| liabilities | | X | | | |
| Accrued salaries payable | | X | | | |
| Due to MCCSS and MOH | | X | | | |
| Demand instalment loan | | X | | Χ | |

Kinark manages its exposure to the risks associated with financial instruments that have the potential to affect its operating and financial performance in accordance with its risk management policy. The objective of the policy is to reduce volatility in cash flow and earnings and to safeguard assets. The Board of Directors monitors compliance with risk management policies and reviews risk management policies and procedures on an annual basis.

Notes to Financial Statements (continued)

March 31, 2022

2. Financial instrument risk management (continued)

Credit risk

Kinark is exposed to credit risk resulting from the possibility that parties may default on their financial obligations, or if there is a concentration of transactions carried out with the same party, or if there is a concentration of financial obligations which have similar economic characteristics that could be similarly affected by changes in economic conditions, such that Kinark could incur a financial loss.

The maximum exposure of Kinark to credit risk is as follows:

| | 2022 • | 2021 ¢ |
|---|------------------------------------|------------------------------------|
| Cash Accounts receivable Due from MCCSS and MOH | 16,031,911 2,392,512 677,884 | 12,209,026 263,629 2,097,493 |
| | 19,102,307 | 14,570,148 |

Kinark reduces its exposure to the credit risk of cash by maintaining balances with a Canadian financial institution.

Liquidity risk

Liquidity risk is the risk that Kinark will not be able to meet a demand for cash or fund its obligations as they come due.

The liquidity of Kinark is monitored by management to ensure sufficient cash is available to meet liabilities as they become due. Kinark has available a demand credit facility as described in note 4.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in market prices. Market risk is comprised of currency risk, interest rate risk and other price risk.

Currency risk

Currency risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate due to changes in foreign exchange rates.

The functional currency of Kinark is the Canadian dollar. Kinark occasionally transacts in foreign currencies when certain expenses or capital asset acquisitions are denominated in those currencies.

Interest rate risk

Interest rate risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate due to changes in market interest rates.

Notes to Financial Statements (continued)

March 31, 2022

2. Financial instrument risk management (continued)

Other price risk

Other price risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all similar instruments traded in the market.

Kinark is not exposed to other price risk.

Changes in risk

There have been no significant changes in the risk profile of the financial instruments of Kinark from that of the prior year.

3. Accounts receivable

As a transfer payment recipient, Kinark has contracts for a number of programs with several ministries. The accounts receivable balance reflects amounts owed by partner agencies in the amount of \$2,043,579, as a result of the return of funds from these providers (reflective of surpluses within their programs) for the current fiscal year. In addition, there is a receivable of \$127,106 due from the Federal Infrastructure program for the Kinark Outdoor Centre, due to Kinark but not received by year-end.

4. Credit facility

Kinark has entered into a credit facility, the terms of which include:

- a revolving bank demand credit facility for \$10,000,000, bearing interest at prime less 0.25%. At March 31, 2022, the bank facility had not been drawn upon.
- a commercial letter of credit in the amount of \$344,000 in respect of one of Kinark's leased properties. The amount available under the letter of credit reduces by \$43,000 on December 1 of each year. At March 31, 2022, the letter of credit in the amount of \$258,000 was undrawn.
- a demand instalment loan in the amount of \$400,000 (note 8).

The facility is secured by a general security agreement.

Notes to Financial Statements (continued)

March 31, 2022

5. **Property and equipment**

| | Cost \$ | Accumulated Amortization \$ | 2022 Net \$ |
|------------------------|------------|-----------------------------|-------------------|
| Land | 1,116,743 | - | 1,116,743 |
| Computer equipment | 5,339,739 | 4,957,366 | 382,373 |
| Buildings | 5,054,283 | 2,321,921 | 2,732,362 |
| Furniture and fixtures | 5,826,371 | 3,828,559 | 1,997,812 |
| Leasehold improvements | 747,231 | 337,025 | 410,206 |
| Computer software | 1,805,561 | 1,681,938 | 123,623 |
| Vehicles | 368,135 | 186,243 | 181,892 |
| | 20,258,063 | 13,313,052 | 6,945,011 |
| | Cost | Accumulated Amortization | 2021 Net |
| | \$ | \$ | \$ |
| Land | 1,131,352 | - | 1,131,352 |
| Computer equipment | 5,315,580 | 4,799,961 | 515,619 |
| Buildings | 4,924,041 | 2,211,145 | 2,712,896 |
| Furniture and fixtures | 4,434,987 | 3,643,071 | 791,916 |
| Leasehold improvements | 620,484 | 211,946 | 408,538 |
| Computer software | 1,805,561 | 1,530,845 | 274,716 |
| Vehicles | 368,135 | 108,289 | 259,846 |
| | 18,600,140 | 12,505,257 | 6,094,883 |

During the year, land with a cost of \$14,609 was disposed of for cash proceeds of \$233,888 resulting in a gain of \$219,279 which is recorded in other revenue of the CMH Fund in the statement of operations and changes in fund balances.

During the prior year, property and equipment with a net book value of \$398,719 (cost of \$469,081 and accumulated amortization of \$70,362) was disposed of in a sale-leaseback transaction for proceeds of \$469,081 resulting in a gain of \$70,362 which is being recognized over the term of the three year operating lease, commencing October 2020. In the current year, \$23,454 (2021 - \$11,727) of the \$70,362 gain is recorded in other revenue of the CMH Fund in the statement of operations and changes in fund balances and the balance of \$35,181 (2021 - \$58,635) is recorded in the statement of financial position in deferred revenue.

Notes to Financial Statements (continued)

March 31, 2022

6. Due to Ministry of Children, Community and Social Services and Ministry of Health

| | 2022 \$ | 2021 \$ |
|---|-------------|------------|
| Balance, beginning of year | 7,458,021 | 3,940,974 |
| Funding received in the current year in excess of the funding | | |
| spent | 6,461,222 | 4,117,540 |
| Funding repaid in current year | (3,249,876) | (600,493) |
| | | |
| Balance, end of year | 10,669,367 | 7,458,021 |

The funding received in the current year in excess of the funding spent is repayable to the Ministry and is recorded as government funding repayable in the statement of of operations and changes in fund balances.

7. Deferred revenue

| | Other funding \$ | COVID funding \$ | 2022 Total \$ |
|--|--|--------------------------------|-------------------------------------|
| Deferred revenue, beginning of year Funding received during the year Funding recognized as revenue in the year | 1,040,339 484,183 (703,539) | 678,474 77,000 (605,474) | 1,718,813 561,183 (1,309,013) |
| Deferred revenue, end of year | 820,983 | 150,000 | 970,983 |
| | | | |
| | Other funding | COVID funding \$ | 2021 Total \$ |
| Deferred revenue, beginning of year Funding received during the year Funding recognized as revenue in the year | Other funding \$ 950,322 1,232,843 (1,142,826) | | Total |

The funding recognized as revenue in the year is recorded in other contract funding revenue in the statement of operations and changes in fund balances.

Notes to Financial Statements (continued)

March 31, 2022

8. Demand instalment loan

Kinark acquired a property in Oshawa to serve as a community hub to fill a regional service gap and effectively serve high risk and high needs mental health and autistic youth.

Kinark financed the property in the amount of \$400,000 through a five year fixed rate demand instalment loan which bears interest at an annual rate of 2.044% and is repayable in monthly blended payments of \$3,688 with the option of making a pre-payment of up to 10% of the original principal amount once per year.

9. Pension plan

Kinark provides a defined contribution pension plan for its employees. In accordance with the Plan Agreement, employees in the plan may contribute 4%, 5% or 6% of their salary to the plan. Kinark is required to match their contributions. Included in salaries and benefits in the statement of operations and changes in fund balances is \$1,554,368 (2021 - \$1,670,379) of pension plan contributions made by Kinark during the year.

10. **Commitment**

Future annual premises lease payments, including an estimate of common area expenses, and other operating lease payments are as follows:

| | \$ |
|------|------------|
| 2023 | 2,323,766 |
| 2024 | 2,637,792 |
| 2025 | 2,569,663 |
| 2026 | 2,626,339 |
| 2027 | 2,683,038_ |
| | |
| | 12.840.598 |

11. Contingencies

Kinark is party to legal actions arising in the ordinary course of operations. While it is not feasible to predict the outcome of these actions, it is the opinion of management that the resolution of these matters will not have a material adverse effect on the operations of Kinark. Kinark maintains insurance coverage which includes error and omission provisions to mitigate against potential outcomes from these legal proceedings.

12. **COVID 19**

The global pandemic of the virus known as COVID-19 has led the Canadian Federal government, as well as provincial and local governments, to impose measures, such as restricting foreign travel, mandating self-isolations and physical distancing, and closing non-essential businesses. Because of the high level of uncertainty related to the outcome of this pandemic, it is difficult to estimate the future financial effect, if any, on Kinark.

Notes to Financial Statements (continued)

March 31, 2022

13. Additional information

Kinark has service contracts with MCCSS and MOH. The following is a reconciliation report which summarizes all revenue and expenses and identifies any resulting surplus or deficit that relates to its services contracts.

| 2022 | Kinark | Kinark |
|---|---|---|
| <u>Line</u> | Central | East |
| 400 Total Gross Revenues per Audited Financial Statements | 106,762,186 | 106,762,186 |
| 420 Total Approved Ministry Funding | 89,147,078 | 14,441,999 |
| Total Gross Expenditures per audited financial statements Adjustments for inadmissible expenditures Less: Other Adjustments for other activities and contracts | 99,182,344 (807,796) (9,227,470) | 99,182,344 (807,796) (83,932,549) |
| 475 Total Eligible Expenditures | 89,147,078 | 14,441,999 |
| 480 Total Eligible Expenditures | 83,511,486 | 13,661,997 |
| Balance due to MCCSS and MOH | 5,635,592 | 780,002 |
| 2004 | | |
| <u>2021</u> <u>Line</u> | Kinark Central | Kinark East |
| 400 Total Gross Revenues per Audited Financial Statements | 00 956 630 | |
| 400 Total Gross Revenues per Audited Financial Statements | 99,856,629 | 99,856,629 |
| 420 Total Approved Ministry Funding | 81,973,247 | 99,856,629 |
| · | | |
| Total Approved Ministry Funding Total Gross Expenditures per audited financial statements Adjustments for inadmissible expenditures | 81,973,247 96,275,308 (823,743) | 13,817,100 96,275,308 (823,743) |
| Total Approved Ministry Funding Total Gross Expenditures per audited financial statements Adjustments for inadmissible expenditures Less: Other Adjustments for other activities and contracts | 81,973,247 96,275,308 (823,743) (13,478,318) | 13,817,100 96,275,308 (823,743) (81,634,465) |

